

Application No: A.14-12-
Exhibit No.: _____
Witness: Gwen Marelli

Triennial Cost Allocation Proceeding Phase 1
Application of Southern California Gas Company
(U 904 G) and San Diego Gas & Electric Company
(U 902 G) for Authority to Revise their Natural Gas
Rates Effective January 1, 2016

A.14-12-_____
(Filed December 18, 2014)

PREPARED DIRECT TESTIMONY OF
GWEN MARELLI
SOUTHERN CALIFORNIA GAS COMPANY AND
SAN DIEGO GAS & ELECTRIC COMPANY

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**

December 18, 2014

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1 marketing, and storage field operations. The revenue-sharing proposal aligns the interests of
2 customers and shareholders.

3 The Commission has previously adopted incentive mechanisms when they benefit
4 customers without conflicting with California's energy efficiency goals. For example, in
5 addition to prior unbundled storage program sharing mechanisms, the Gas Cost Incentive
6 Mechanism (GCIM) strongly encourages SoCalGas to act in a manner benefiting bundled core
7 customers. The GCIM encourages SoCalGas to devote significant resources to the task of
8 purchasing gas supplies for customers at the lowest possible cost. This mechanism does not
9 encourage the Utilities to increase sales or throughput and is a well-established, Commission-
10 approved mechanism that promotes the overall public interest. The Commission should continue
11 this policy of adopting proper incentives that align customer and shareholder interests that are in
12 the best interest of customers by adopting the proposed incentive mechanism for the unbundled
13 storage program.

14 Mr. Watson proposes updating the incentive mechanism to a 60/40
15 (customer/shareholder) sharing of earnings above the embedded costs of unbundled storage. The
16 current annual shareholder earnings cap of \$20 million would remain in place. While the
17 allocation to customers for the first \$15 million of earnings is a decrease from today's 90/10
18 sharing, it is higher than the 50/50 sharing mechanism that was in place under the prior BCAP
19 term. As Mr. Watson explains, due to revolutions in gas production technologies, natural gas
20 price volatility is much lower today than it has been in the past. As a result, shareholder earnings
21 have reduced to just two hundred thousand dollars for the last two years. Aggressive marketing
22 of our storage assets benefits customers because they are able to share in a larger pot of revenues.

1 The Commission should adopt the Utilities proposed incentive mechanism, which will better
2 align the interests of customers and shareholders, to the ultimate benefit of customers.

3 **III. SOCALGAS AND SDG&E'S HIGH OFO REQUIREMENTS SHOULD BE**
4 **REVISED**

5 In A.14-06-021, SoCalGas and SDG&E presented a proposal to replace our winter
6 balancing rules and Standby Procurement Service curtailment procedures with new Low
7 Operational Flow Order (OFO) and Emergency Flow Order (EFO) requirements. These
8 procedures were modeled off of the procedures on PG&E's system, and would present a unified,
9 statewide approach to dealing with low levels of flowing supplies. As of the filing date of this
10 Application, a decision is still pending in that proceeding.

11 In this Application, SoCalGas and SDG&E are proposing to revise our High OFO
12 requirements to also be modeled off of the procedures on Pacific Gas & Electric Company's
13 (PG&E) system. The details of the proposal are in Mr. Watson's testimony. By adopting these
14 High OFO procedures, in conjunction with our Low OFO proposal, market participants will have
15 the same signal during times when deliveries from customers and marketers are higher than
16 usage that they will have during times when deliveries are much lower than usage. That is,
17 OFOs will be called when the amount of storage capacity allocated to the balancing function,
18 either injection or withdrawal, is exhausted. The increased capacities for balancing proposed in
19 Mr. Watson's testimony are planned to keep the annual number of High OFOs near the three-
20 year average seen on SoCalGas and SDG&E's system and the annual number of Low OFO's
21 similar to those experienced on the PG&E system, while also being able to allow higher
22 tolerances under Stage 1-3 OFOs. Additionally, as was the case with the Low OFO proposal, the
23 adoption of these High OFO requirements would create even more statewide consistency.

1 **IV. SOCALGAS AND SDG&E'S MONTHLY BALANCING TOLERANCES SHOULD**
2 **BE REDUCED FROM 10% TO 5%**

3 As explained by Mr. Watson, SoCalGas and SDG&E are proposing to move from 10% to
4 5% monthly balancing. This change would be consistent with PG&E, which provides 5%
5 monthly balancing, rather than 10%. As Mr. Watson explains, it would be reasonable to limit the
6 amount of "negative inventory" provided to transportation customers. Moreover, this change
7 would bring balancing on our integrated system more into line with the interstate pipelines we
8 connect to, which generally require their transportation customers to balance supplies and burns
9 on a daily basis. At the same time, 5% monthly balancing is still generous, and strikes a
10 reasonable balance between the competing interests on this topic.

11 **V. QUALIFICATIONS**

12 My name is Gwen Marelli. My business address is 555 West Fifth Street, Los Angeles,
13 California 90013. I am employed by SoCalGas as Director of Energy Markets and Capacity
14 Products for SoCalGas and SDG&E.

15 I received a Masters of Business Administration degree from Pepperdine University's
16 Graziadio School of Business and Management in 1990 and a Bachelor of Science degree in
17 Mechanical Engineering from the University of California, San Diego in 1986. I have been
18 employed by SoCalGas since 1991. As of August 2014, I have been serving in the role of
19 Director of Energy Markets and Capacity Products. In this position, I manage service to the
20 largest gas customers of SoCalGas, specifically large electric generators, Enhanced Oil Recovery
21 customers, and wholesale customers. I also manage the unbundled storage program, the
22 California Energy Hub, and the Gas Scheduling Group, I oversee minimum flowing supply
23 purchases and maintenance-related supply purchases, scheduling and nominations on the
24 integrated SoCalGas and SDG&E transmission system, SoCalGas' Electronic Bulletin Board,

1 and SoCalGas and SDG&E's interconnection and operational balancing agreements with
2 suppliers delivering natural gas into our system. I also manage the Gas Transmission Planning
3 Department for both utilities.

4 Prior to joining SoCalGas, I held engineering positions at Bechtel Western Power
5 Company and McDonnell Douglas Corporation.

6 This concludes my prepared direct testimony.